21~沙、相性的 好是是哪分好了好.

(= 2世 四 千世川 世界比 四多)

3) 对明明的 神经 神经 神经 新 ने ध्वरामक) यामप्रदे यहर देएन। न आदि। यामसे

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21. 밑줄 친 the breadcrumbs of the conversation이 다음 글에서 의미하는 바로 가장 적절한 것은? [3점]

In improv, the actors have no control of the conversation or the direction it takes. They can only react to the other actors' words or nonverbal communication. Because of this, the actors become experts at reading body language and reading between the lines of what is said. If they are unable to to this, they are left in the dark and the performance crumbles. This applies to our daily conversations, but we're usually too self-centered to notice. Just like the improv actors become adept at picking up on the breadcrumbs of the conversation, we need to do the same. When people want to talk about something specific, rarely will they come out and just say it. 99 percent of people won't say "Hey, let's talk about my dog now. So .... Instead, they will it. When they bring up a topic unprompted, or ask qualitions. about it, they want to talk about it. Sometimes, when the other person seems to not pick up on these signals, they will keep redirecting the conversation to that specific topic. If they seem excited whenever the topic comes up, they want to talk about it.

\* improv: 즉흥 연극 \*\* crumble: 무너지다 \*\*\* adept: 능숙한

- 1 roundabout hints revealing the speaker's intention
- 2 opening words to make the topic more interesting
- 3 part of the conversation that distracts the listeners
- 4 characteristics that are unique to the actors themselves
- ⑤ unexpected reactions of the audience to the performance

### 22. 다음 글의 요지로 가장 적절한 것은?

The relevance of science in understanding organizational behavior can start with asking this question: Why do good managers make bad decisions? Too often managers make mistakes when it comes to fostering conditions that inspire positive outcomes in the workplace, such as performance, satisfaction, team cohesion, and ethical behavior. Why does this Mappen? Part of the reason is that rather than relying on a clearly validated set of scientific discoveries, managers use less reliable sources of insight such as gut feel, intuition, the latest trend, what a highly paid consultant might say, or what is being done in another company. Like most of us, managers tend to rely on their own strengths and experiences when making choices about how to get the best from others. But what works for one manager may not work for another. In the absence of a scientific approach, managers tend to make mistakes, offer ill-conceived incentives, misinterpret employee behavior, and fail to account for the many possible explanations for why employees might perform poorly.

- ① 직원들의 성과에 대한 다양한 평가 기준이 필요하다.
- ② 성공적인 관리자는 실패로부터 교훈을 이끌어 낸다.
- ③ 직원 간의 목표 공유가 조직을 결속하는 데 효과적이다.
- ④ 조직 문화의 혁신적 변화를 위해서는 관리자의 경험에 의한 직관이 중요하다.
- ☞ 조직 행동 이해에서 관리자가 과학적 접근법을 활용하지 않으 면 잘못된 판단을 할 수 있다.

23. 다음 글의 주제로 가장 적절한 것은? [3점] **가장 제** 기당개가 않기

Natural disasters and aging are (two) problems that societies have been dealing with for all of human history. Governments must respond to both, but their dynamics are entirely different and this has profound consequences for the nature of the response. Simply by plotting the aging slope, policy makers go a long way toward understanding the problem: People get older at a constant and reliable rate. There can be disagreements over how to solve the aging problem (this is political complexity), but the nature of the problem is never in dispute. Plotting the number of people killed in natural disasters does very little to advance understanding of this problem other than emphasizing the randomness of natural disasters. Preparing a policy response is, therefore, much easier in some areas than in others. When inputs are reliable and easy to predict, it greatly facilitates information processing and allows for anticipatory problem-solving. When problems are causally complex and multivariate, determining the appropriate response is a reactionary endeavor.

- ① risks of hasty decision making during natural disasters
- 2 reasons for governmental concern about aging populations
- 3 significance of studying the comprehensive history of policy making different approaches of governments depending on the nature of the problem
- (5) advantages of anticipatory problem-solving in dealing with social problems

# of (AHA AHAR) of Assorber 34/15 7/24

24. 다음 글의 제목으로 가장 적절한 것은?

A scholar Eve Tuck urges researchers to move away from what she calls "damage-based research," or "research that operates, even benevolently, from a theory of change that establishes harm or injury in order to achieve reparation. Citing studies in education that sought to increase resources for marginalized youths by documenting the "illiteracies" of indigenous youths and youths of color Tuck explains that damage-based research is a popular mechanism by which political or material galus." (While damage-based studies have proven successful in attaining the proven successful in at proven successful in attaining political or material gains in the form of funding, attention, and increased awareness related to the struggles of marginalized communities, Tuck points researchers to the ongoing violence damage-based research inflicts on marginalized communities, even under benevolent or perceivably beneficial circumstances. Among the many issues associated with damage-based research are the underlying assumptions this type of work makes and sustains about marginalized people; namely, that marginalized communities lack communication, civility, intellect, desires, assets, innovation, and ethics,

\* reparation: 보상 \*\* marginalized: 소외된 \*\*\* indigenous: 토착의

- ① Marginalized Yesterday, Privileged Today
- Mow Damage-Based Research Can Backfire
- 3 Research: An Endless Journey to the Truth
- 4 Different Era, Different Education for Minority Youth
- ⑤ The Growth of Diversity Among Younger Generations

James X

### 29. 다음 글의 밑줄 친 부분 중, 어법상 <u>틀린</u> 것은?

When we assess potential, we make the cardinal error of focusing on starting points—the abilities that are immediately visible. In a world obsessed with innate talent, we assume the people with the most promise are the ones who stand out right away. But high achievers vary dramatically in their initial aptitudes. If we judge people only by what they can do on day one, their potential remains hidden. You can't tell where people will land from where they begin. With the right opportunity and motivation 3 to learn, anyone can build the skills to achieve greater things. Potential is not a matter of where you start, but of how far you travel. We need to focus less on starting points and more on distance 4 traveled. For every Mozart who makes a big splash early, there are multiple Bachs who ascend slowly and 5 blooming late. They're not born with invisible superpowers; most of their gifts are homegrown or homemade.

\* cardinal: 아주 중요한

# 20. 批[370] 2 号: 光 U CONSANTO 등당

30. 다음 글의 밑줄 친 부분 중, 문맥상 낱말의 쓰임이 적절하지 않은 것은? [3점]

The outcomes of want-should conflicts are affected not only by what we think our future self will choose but also by how close we feel to our future self. Want-should conflicts fundamentally involve tradeoffs between options that satisfy the present self's desires (wants) and options that benefit the future self (shoulds). As a result, when we do not feel psychologically connected to our future self, we should be Dless interested in taking actions to benefit this self and thus shy away from should options. Indeed, an emerging stream of research suggests that people are more 2 impatient the more disconnected they feel from their future self. For people prefer smaller-sconer rewards over example. larger-later rewards at a higher rate when they anticipate experiencing life-changing events (rather than events that are unlikely to change their identity and beliefs), since life-changing events induce a greater 3 disassociation between their image of their present self and their image of their future self. More generally, when people are told that their identity will change considerably over time, they are more likely to Vabardon immediate benefits (wants) and forsake larger deferred benefits (shoulds). On the other hand, ⑤ farsighted decision making can be facilitated by making people feel closer to their future self. - 4126'

部門 好 学

\* defer: 미루다

### [31~34] 다음 빈칸에 들어갈 말로 가장 적절한 것을 고르시오.

31. Motivation doesn't have to be accidental. For example, you don't have to wait for hours until a certain song that picks up your spirits comes on the radio. You can control what songs you hear. If there are certain songs that always lift you up, make a mix of those songs and have it ready to play in your car. Go through all of your music and create a "greatest motivational hits" playlist for yourself. Let the movies, too. How many times do you leave a movie feeling inspired and ready to take on the world? Whenever that happens, put the name of the movie in a special notebook that you might label "the right buttons." Six months to a year later, you can watch the movie and get the same inspired feeling. Most movies that inspire us are even better the second time around. You have much more control over your environment than you realize. You can begin consciously to be more and more focused and motivated.

① isolating

2 denying

programming

4 silencing

5 questioning

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35年%

V.S

Abyan Hanan

than we are of visual **32.** We are \_\_\_\_ ones. We notice and dislike breaks in audio, defects in audio, and static in audio. A bit less so for thing on the visual side. For example, if a video has some scan lines in it, within a short period, you will start to ignive them. If the visual signal streams in 1080 instead of 4k, eventually you'll get used to it. However, if there is static in the audio, you will want want it off rather than endure the whole program. Or if the audio continues to drop out, you also will barely be able tolerate it. In fact, probably more than any other aspect of filmmaking, it is via the audio that people determine silently to themselves, "Good, plafessional quality" or "low-budget student production" as soon as the film begins. These reactions are not just from seasoned filmmakers and educators, but the Vinstinctual, natural reaction of all audiences.

- 1 tess aware of the sound techniques in film
- less forgiving of technical sound mistakes
- 3 more forgetful of auditory experiences
- 4 less desirous of sound effects
- 5 more in need of hearing aids

2 UK; BURELSOF ENGL E

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33. Businesses are realizing that the way they operate and the impact they have on the environment greatly impacts their ability to maintain customers. Transitioning from a linear way of producing products to a circular one won't be necessary only from an environmental perspective, but from a social and economic perspective as well. To minimize the negative impact on the environment, businesses will need to adjust the relationship they have with customers to maximize the value of the products they create. Rather than businesses viewing success as the number of products made per year, they will instead base their bottom line on the number of products kept in use per year. Though waste certainly creates a demand for companies to continue selling new products, eliminating waste doesn't have to eliminate demand. By prolonging the ownership of a product rather than selling it, new business opportunities emerge in the world of maintenand and repair. Though eliminating waste minimizes the need for new products, it certainly increases the need to service existing products. The circular economy will demand that new business models focus

- 1 returning much of their profits back to society
- 2 producing user-friendly items to meet customers' needs
- 3 maintaining products rather than on making new products
- 4 creating a new demand at the expense of the environment
- (5) encouraging consumers to express their opinions frequently

# 母教 秋色四 一样 不 大脚里 明明!

34. The term *Mother Tree* comes from forestry. It has been clear for centuries that tree parents play such an important role in raising their offspring that they can be compared to human parents. A mother tree identifies which neighboring seedlings are hers using her roots. She then, via delicate connections, supports the seedings with a solution of sugar, a process similar to a human mother nursing her child. Shade provided by parents is another form of care, as it curbs the growth of youngsters living under their crowns. Without the shade and exposed to full sunlight, the young trees would shoot up and expand the width of their trunks so quickly they'd be exhausted after just a century or two. If, however, the young trees stand strong in the shadows for decades — or even centuries — they can live to a great age. Shade means less sunlight and therefore considerably less as generations of foresters have observed. To this day, they talk of what is known in German as erzieherischer

\* crown: 수관(나무의 가지와 잎이 있는 부분)

① One can pleasantly cool down under the shade of large trees

Schatten or "instructive shade." [3점]

- 2 The trees manage to extend their roots towards the water source
- 3 The attempts to outgrow neighboring seedlings are likely to succeed
- 4) Mother trees provide shade to accelerate the growth of their offspring The slow pace of life gently imposed by the mother tree is no accident

35. 다음 글에서 전체 흐름과 관계 없는 문장은? (3점)

In a context in which the cultural obligation to produce the self as a distinctive, authentic individual is difficult to fulfill, the burdensome work of individualizing the self is turned over increasingly to algorithms. (1) The "personalization" (that is promised on every front-in the domains of search, shopping, health, news, advertising, learning, music, and entertainment - depends c ever more refined algorithmic constructions of individuality. 2 As it becomes more difficult to produce our digital selves, as unique individuals, we are increasingly being produced as unique individuals from the outside 3 When AI algorithms learn more about our identities it becomes essential to safeguard this information and ensure that individuals have control and consent over the data collected about them. 4 Indi Muality is redefined from a cultural practice and reflexive project to an algorithmic process. 5 Our unique selfhood is no longer something for which we are wholly responsible; it is algorithmically guaranteed.

because

(201/2M)

Wolungs 201 यामिस्ट देशना!

744[21]

[36~37] 주어진 글 다음에 이어질 글의 순서로 기장 것을 고르시오.

76. अध्य प्रमा अध्य भिन्न. येषा अहार सेनार.

Technocracy can be thought to influence technological decision-making in one of two ways.

(A) This is because policy-makers work within the constraints set by the experts and choose from the options those experts provide. The technocratic element is clear:

experts set the agenda and political judgements are parasitic on the judgements of experts.

An idealized science and technology replaces politics and technical experts become the decision-makers, planning and organizing societies according to whatever scientific principles the evidence supports. This form of technocracy is rarely found in practice.

In contrast, a more moderate form in which experts advise and politicians decide is found in many democratic societies. Also called the 'decisionist model', this form of technocracy institutionalizes a division of labour based on the distinction between facts and values and allows specialist experts to wield significant power. [3점]

\* parasitic: 기생하는

① 
$$(A) - (C) - (B)$$

② 
$$(B) - (A) - (C)$$

$$(B) - (C) - (A)$$
  
 $(C) - (B) - (A)$ 

OPENSAL VALEY

Which S+V

#### 7440 to Some Zon H Gold & 37.

Land use change can be good or bad for the climate. Plants use photosynthesis to convert carbon dioxide from the air and water to carbohydrates.

A) In those conditions microorganisms consume carbon that has been stored in the soil and in plants and animals, and respire that stored carbon back to atmosphere as CO2. If the original ecosystem was a forest, much of the carbon stored in the trees may also be converted to CO2 through 0 9 3 4 9 : 24 d

That extra earbon is stored in living biomass like tree trunks and soil bacteria and fungi, and as carbon compounds in the soil. But when actions like deforestation or plowing severely disturb a plant community, the remaining plants cannot photosynthesize enough to feed themselves, plus all the animals and microorganisms that (2) 45%/h depend on them.

(C) Those carbohydrates provide the energy plants need to live, and the building blocks for plant growth, as well as food for animals and microorganisms. In healthy ecosystems the plants <u>pull more carbon out of the</u> atmosphere than they, and the animals and microorganisms that consume them, need.

① 
$$(A) - (C) - (B)$$

$$(B) - (C) - (A)$$

$$(C) - (A) - (B)$$

$$(C) - (B) - (A)$$

# [38~39] 글의 흐름으로 보아. 주어진 문장이 들어가기에 가장 적절한 곳을 고르시오.

38.

Following this pathway, we act altruistically when we feel empathy for a person and can truly imagine a situation from their perspective.

Prosocial behavior - that is, behavior that is intended to help another person - can be motivated by two different pathways, according to Daniel Batson at the University of Kansas. (1) One pathway, the egoistic bathway, is largely self-focused: we provide help if the rewards to us outweigh the costs. (2) This pathway is the one that is operating if we hand a homeless person a dollar to make ourselves feel better. (3) Doing se costs us very little—only a dollar — and the reward of doing so — avoiding the guilt we'd feel from simply walking by—is greater (4) But according to Batson's hypothesis, there is another pathway, which is other-focused - it's motivated by a genuine desire to help the other person, even if we incur a cost for doing so. ( ) This ability to see the world from someone else's perspective can lead us to help, even if there are considerable costs.

# 39. 24KPM 造社 不过(Nowever) > 24 以 2000年初

Without the anchor of intrinsic motivation however, even a small bump in the road may reset you back; we may go back to eating meat in February when the social support has disappeared.

Our behaviour can be modified externally without there being strong personal motivation. Everything from our supermarket shopping and online browsing choices are examples of how our actions are shaped without our conscious choice or motivation. (1) However, when processes police us but fail to truly influence us, we do not continue with the behaviours after the processes are removed. (2) This is passive engagement rather than ownership. (3) A better way in which we can be externally supported to take action is by having friends who encourage us. (4) You may not be sold or going vegan, but yet give veganism a try at the start of the year because some of your friends suggest you do it together. ( ) Resonance helps us connect to our internal motivation to change rather than being 'pushed' from the outside, and in turn helps us form a habit, where our self-concept makes a shift from 'someone who does not like cycling' to 'someone who cycles'.

\* resonance: 울림, 의의

## 40. 다음 글의 내용을 한 문장으로 요약하고자 한다. 빈칸 (A), (B)에 들어갈 말로 가장 적절한 것은? [3점]

Communication is decisively influenced by how the partners define their relationship with each other at every moment of the communication process. If the communication is symmetrical this means that both communication partners strive for equality and interact accordingly. They behave as mirror images of each other, so to speak. Strength is mirrored with strength, weakness is mirrored with weakness, or hardness is mirrored with hardness, etc. *Complementary communication* shows a matching difference in behaviour. It is not a matter of up and down, strong and weak, or good and bad, but of matching and expected difference. Such complementary relationships occur between teachers and students, mother and child, or managers and employees, etc. What the expectations are in such relationships depends, among other things, on the cultural background. If the complementarity are not expectations of communication breakdowns occur. For example, if an older person in Japan is not treated with a certain respect by a younger person, this circumstance can significantly impair communication or even make impossible.

The way the communication partners \_ (A) relationship determines the types of communication; symmetrical communication revolves around the pursuit of (B) equality and the interaction between them, whereas complementary communication involves aligning with matching and expected differences based on cultural background.

(A) (B) 1 perceive corresponding

2 describe ..... postponed

3 manipulate ..... transactional intimate .....

4 regulate 5 develop ····· lasting

(晚 外州 3时..?)

## [41~42] 다음 글을 읽고, 물음에 답하시오.

We have seen a clear rise in something called 'shrinkflation'. A basket of products is measured for inflation by price, not by volume or weight. If the produce shrink in size but the price stays the same, technically no price (a) increase has occurred. But people aren't stupid, they know what that means. You can see this in everything from the reduced amount of cereal in a box to smaller-sized chocolate bars. You can see it in the form of ever-larger apertures in toothpaste tubes and powders of various sorts. The purpose of these changes is to make the consumer use up the product (b) faster and to pay more per weight. Toilet paper and paper towel rolls have ever-larger tube centres and ever-fewer sheets, while the price remains the same. There are (c) fewer potato crisps in the bag and cookies in the box. Bottles of liquids such as perfumes have ever-larger dimples on the bottom, that displace the product and the breveilt the illusion of more inside than there is. Shrinkflation is not restricted to retail products. Apartments are shrinking, too. Micro apartments are smaller than anything we lived in before but cost more per square foot. Shrinkflation is a signal that tells us that companies are facing higher costs. It is a signal that price pressures are starting to (e) build.

\* aperture: 입구 \*\* dimple: 움푹 들어간 곳

41. 윗글의 제목으로 가장 적절한 것은?

- ① Small Sizes Win Consumers Over in the Era of Shrinkflation 2 Hidden Inflation: Paying the Same for Shrunken Goods
- 3 Business Marketing Strategy: Stand Out, Don't Shrink
- 4 Innovative Changes in Smaller-Sized Daily Products
- 5 Buy One, Get One Free: How Companies Attract You

42. 밑줄 친 (a)~(e) 중에서 문맥상 낱말의 쓰임이 적절하지 않은 것은?

① (a)

42. SEN CHE CHEWAL HENELS OF HOT HOSTA.

[43~45] 다음 글을 읽고, 물음에 답하시오.

(A)

On the northwestern coastline of Lake Superior is the city of Duluth, the westernmost port for transatlantic cargo ships. A lot of cargo comes into Duluth: coal, iron ore, grain, clothing and, in November 1962, a mongoose from India. The merchant seamen had enjoyed his company on the long journey and had sat drinking tea with him, but they decided he deserved a life on dry land so they presented (a)  $\underline{\text{him}}$  as a gift to the city's Lake Superior Zoo. Lloyd Hackl, the director of the zoo, was delighted and named (b) his new mongoose Mr. Magoo. His fate took an unexpected turn when, labeled an invasive species, federal agents sentenced him to death.

(B)

Living out his days in the zoo, Mr. Magoo became a beloved figure. His daily routine included enjoying an egg, sipping tea, and charming zoo workers with his friendly nature. Popular among visitors, especially children, he received numerous letters and Christmas cards. When Mr. Magoo died peacefully in January 1968, his obituary in the Duluth Herald read: "OUR MR. MAGOO OF ZOO IS DEAD." The new zoo director, Basil Norton, vowed not to replace (c) him: "Another mongoose could never take his place in the hearts and affections of Duluth people," he said.

(C)

The citizens of Duluth were not taking the death sentence lying down. It was pointed out that, as the only mongoose in the country, Mr. Magoo was never going to be able to reproduce, so the country was unlikely to be overrun by the species. They demanded he be allowed to live out his days in peace. Petitions were signed and sent to powerful figures like the U.S. Secretary of the Interior Stewart Udall, U.S. Senator Hubert Humphrey, and Duluth Mayor George Johnson. A campaign, brilliantly nicknamed No Noose for the Mongoose, was backed by more than 10,000 citizens. There were even suggestions that the zoo director should take (d) him into hiding.

\* noose: 올가미

(D)

Thanks to the efforts of the citizens of Duluth, Mr. Magoo was pardoned. A statement from Udall read, "Acting on the authority that permits importation of prohibited mammals—including mongooses—for zoological, education, medical and scientific purposes, I recommend that Mr. Magoo be granted non-political asylum in the United States.' He added that it was dependent upon Mr. Magoo maintaining (e) his "bachelor existence." The News Tribune joyfully proclaimed, "MAGOO TO STAY. U.S. Asylum Granted." President Kennedy declared: "Let the story of the saving of Magoo stand as a classic example of government by the people."

\* asylum: 망명

- 43. 주어진 글 (A)에 이어질 내용을 순서에 맞게 배열한 것으로 가장 적절한 것은?
  - ① (B) (D) (C)
- ② (C) (B) (D)
- (C) (D) (B)(D) - (C) - (B)
- (1) (D) (B) (C)
- 44. 밑줄 친 (a)~(e) 중에서 가리키는 대상이 나머지 넷과 다른 것은?
  - ① (a)
- ② (b)
- ③ (c)
- (d)
- (5) (e)
- 45. 윗글에 관한 내용으로 적절하지 않은 것은?
  - ① 몽구스 한 마리가 배를 타고 Duluth로 왔다.
  - ② Mr. Magoo는 사형을 선고받았다.

  - ③ Mr. Magoo는 수많은 편지와 카드를 받았다. ④ 10,000명이 넘는 시민들이 No Noose for the Mongoose 캠페인을 지지했다.
  - ⑤ Mr. Magoo의 미국 망명이 허가되지 않았다.
  - \* 확인 사항
  - 답안지의 해당란에 필요한 내용을 정확히 기입(표기)했는지 확인 하시오